

Board of Trustees

Washtenaw Community College

ACTION

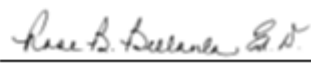
4800 E. Huron River Drive
Ann Arbor, Michigan 48105

Subject	Date
Resolution Regarding Section 230 of PA 265 of 2018	September 25, 2018

RECOMMENDATION

That the Washtenaw Community College Board of Trustees certifies that the College does meet the best practice standards required for state appropriations under Michigan Public Act 265 of 2018.

A ROLL CALL VOTE WILL BE TAKEN.

Prepared by: <u>Dr. Julie Morrison</u>	Recommended by: <u></u>
Title: <u>Executive Director, Institutional Effectiveness, Planning and Accreditation</u>	Rose B. Bellanca, President

Community Colleges Local Strategic Value Template

Please use this table as a method to **briefly** detail what your community college is doing to meet the best practices in each category. Each category is worth one-third of the total amount available for your institution. Your institution must meet 4 out of 5 best practices in a category to receive funding associated with that category.

Best Practices by Category	Examples of Adherence
Category A: Economic Development and Business or Industry Partnerships (must meet 4 of 5)	
<p>(i) The community college has active partnerships with local employers including hospitals and health care providers.</p>	<ul style="list-style-type: none"> ▪ The College has clinical site agreements for all its health programs, including its recent new certificate program in Sterile Processing. Agreements exist with St. Joseph Mercy Hospitals (Ann Arbor and Brighton); University of Michigan Hospitals; VA Hospital of Ann Arbor; Detroit Receiving Hospital; and Beaumont Hospital. ▪ In 2018, the College was the first higher education institution in Michigan to receive a designation as a Center of Excellence for Nursing Education from the National League for Nursing in recognition of program strength and strong support from clinical and employer partners. ▪ The College offers free mobile Wellness and Health Promotion clinics run through its nursing program on campus and at multiple community sites, such as the YMCA and Ypsilanti Senior Center. ▪ Through WCC’s Conference Services, the College hosts training activities for regional hospitals, including the Ann Arbor VA Health System, Trinity Health, University of Michigan, and Allen Home Care. ▪ The College’s Nursing Program offers a training program for its Community Clinical Nurse Preceptors on campus. ▪ The College has 109 active apprentices working for numerous separate companies (up from 69 the prior year), including the following employers: <ul style="list-style-type: none"> ○ AB Heller ○ All City Electric ○ American Broach ○ Axis Engineering

Best Practices by Category	Examples of Adherence
	<ul style="list-style-type: none"> ○ Blissfield Manufacturing ○ Devine Electric ○ DTE ○ Faurecia ○ General Motors ○ IDEAL Electric ○ Ilmor Engineering ○ IMI ○ JAC Products ○ L and W ○ Milan Metals ○ Momentum Construction ○ Plymouth Electric ○ Taylor Electric ○ Turner Electric ○ U-M General Maintenance ○ University of Michigan Athletics ○ Utilities Instrumentation Service ○ Washtenaw County ○ YMCA Ann Arbor ▪ The College created a 60-hour Pre-Apprenticeship Building Maintenance Program with McKinley in 2017-18; 12 of the 13 participants were hired by the company after completing the competency-based program. ▪ Through the College’s grant with the National Science Foundation in Lightweighting, the college has a partnership with the following: <ul style="list-style-type: none"> ○ Michigan Aerospace ▪ The College continues to have partnerships with the following employers for job placement as part of the CC-STEP grant: <ul style="list-style-type: none"> ○ Detroit Diesel Co. ○ Reliance One ○ Roush Industries ○ VulcanMasters Welding ○ KlingelInberg America ▪ Through a partnership with the University of Michigan on the Center for Connected and Automated Transportation funded by the USDOT, the College has been working with the following employers in developing V2I (vehicle to infrastructure) entry-level employment training: <ul style="list-style-type: none"> ○ Integral Blue

Best Practices by Category	Examples of Adherence
	<ul style="list-style-type: none"> ○ Parsons-Bickerhoff ▪ The College held a “Workforce Development Week” in 2017-18, including a webinar highlighting apprenticeships, an employer appreciation breakfast, and an entrepreneurship seminar for small business owners.
<p>(ii) The community college provides customized on-site training for area companies, employees, or both.</p>	<ul style="list-style-type: none"> ▪ The College provides customized training for multiple area companies, currently including: <ul style="list-style-type: none"> ○ EFI ○ Mid-American Group, Inc. ○ McKinley ○ Cayman Chemical ○ American Soy Products, Inc. ○ City of Ann Arbor Project Management ○ Matthaei Botanical Gardens ○ TC Fluid Systems ▪ The College developed a customized patient care (Home Health Aide) program for Kennedy Care of Ann Arbor. ▪ The College has expanded offerings of its sterile processing program, new in 2017, to meet the needs of the changing health care industry in Washtenaw County. The University of Michigan as well as Trinity Health have contracted to pay for multiple sections of the class for their employees. ▪ The College developed an LPN transition to RN program launching in Fall 2018 due to high employer demand for continued training of LPNs. ▪ The College hosts a certificate program on the campus of the University of Michigan for employees in the Facilities and Housing departments.
<p>(iii) The community college supports entrepreneurship through a small business assistance center or other training or consulting activities targeted toward small businesses.</p>	<ul style="list-style-type: none"> ▪ The College continues to operate an Entrepreneurship Center co-located with the Small Business Development Center on campus to provide support for those interested in small business. The Center served approximately 208 clients one-on-one between January 2017 and July 2018. It offers two boot camps each year and approximately 15 monthly programs and workshops, serving hundreds of students, staff, and community

Best Practices by Category	Examples of Adherence
	<p>members each year, as well as providing co-working space, individual coaching, resources for faculty and business owners, and networking. The Center has hosted an annual Pitch@ WCC Competition since 2016, with over 30 participants annually, and has become a lead collaborator with Pitch Ypsi. In 2017-18, it launched the second year of its “The Business of Being an Artist” series to provide entrepreneurship resources for artists, as well as expanding partnerships with the academic divisions of the College (e.g. entrepreneurial panels and workshops in health fields, for artists, and in the skilled trades).</p> <ul style="list-style-type: none"> ▪ Active community partnerships and collaborations with small business are maintained through the Entrepreneurship Center and SBDC with: Ann Arbor SPARK; SPARK East (Ypsilanti); Ypsilanti Township; Nonprofit Enterprise at Work; the Ypsilanti District Library; and several community arts organizations. ▪ The SBDC’s Greater Washtenaw Region, hosted on the WCC campus, counseled 618 companies in the last year and trained 484 individuals. Clients opened 43 new businesses, creating or retaining 776 jobs over a 6-county region. ▪ WCC offers certificate and associate degree programs in business management and entrepreneurship. The Business department has developed entrepreneurship modules that can be incorporated across the curriculum.
<p>(iv) The community college supports technological advancement through industry partnerships, incubation activities, or operation of a Michigan technical education center or other advanced technology center.</p>	<ul style="list-style-type: none"> ▪ The College continues to expand its Advanced Transportation Center focused on Intelligent Transportation Systems that has been supported by multiple partners, including regional employers, and is funded in part through a state CC-STEP grant. The Center is a collaborative effort between the College’s Advanced Technology Division and Business and Computer Technologies Division, and has refined new curriculum and equipment in the

Best Practices by Category	Examples of Adherence
	<p>areas of automotive, welding, advanced manufacturing, and information technology.</p> <ul style="list-style-type: none"> ▪ The College is launching an ITS (Intelligent Transportation Systems) online training to highlight the need for “field technicians,” as well as other IT classes to support the ATC, and has thus far added 63 offerings related to the mobility field. ▪ In 2018, the College showcased the ATC at the North American International Auto Show for the second year, participating in a workforce development panel including WCC President Rose Bellanca, student Kali Wealch, Glenn Stevens from MichAuto, and Roger Curtis from the Michigan Department of Economic Development. ▪ The College’s work in advancing the mobility sector through partnerships was highlighted through representation at the Intelligent Transportation Society of America, where WCC’s President presented at a panel on Leadership, Education, Training, and Workforce Development, and through workforce development panels at the University of Michigan Transportation Research Institute Connected Vehicle Global Symposium. ▪ The College partnered in 2018 with MICHAuto to host a “Discover Automotive Careers” forum to give students of all ages an opportunity to connect directly with auto industry experts and employers. The event included industry speakers as well as a networking reception with 12 auto-related companies. ▪ Because of the ATC, WCC students have been able to work this year for the University of Michigan Transportation Research Institute installing DSRC (Dedicated Short Range Communications) units on vehicles as part of the Ann Arbor Connected Vehicle Test Environment. This project allows students to receive paid internships while getting hands-on experience. ▪ The College’s ATC is partnering with a consortium of community colleges and other

Best Practices by Category	Examples of Adherence
	<p>partners at the new American Center for Mobility at Willow Run Airport to provide skills training centered on mobility on site.</p> <ul style="list-style-type: none"> ▪ The College held its inaugural Smart Cities Symposium in 2018, drawing 140 attendees. The day-long event focused on the impact of new technologies such as autonomous vehicles and smart grids on cities, and included presenters from the MI Department of Transportation, DTE Energy, Ann Arbor SPARK, University of Michigan, and Ford Motor Company. ▪ The College has a longstanding international training agreement with the United Association of Plumbers and Pipe Fitters (UA); and Iron Workers, bringing over 3,000 members to campus each year. A recent impact study stated that the training programs operated by the UA alone generated almost \$8 million in economic impact for the county last year, with an additional \$3 million generated by Iron Workers. The summer training program on WCC’s campus now includes members and affiliates from the US, Canada, Ireland, and Australia. ▪ In 2017-18, the College hosted its inaugural summer instructor training session for the Operative Plasterers' and Cement Masons' International Association. Approximately 100 OPCMIA instructors attended. ▪ WCC’s President serves on the Board of the American Mobility Center at Willow Run in partnership with business and industry, ensuring the College’s collaboration in connected vehicle technology development.
<p>(v) The community college has active partnerships with local or regional workforce and economic development agencies.</p>	<ul style="list-style-type: none"> ▪ The College is a member of SEMCOG, as well as member of Automation Alley and a partner with Ann Arbor SPARK, enabling it to participate in regional planning and development. ▪ The College President serves in appointed positions on the following local and regional boards dedicated to economic development: Executive Committee of Ann Arbor SPARK;

Best Practices by Category	Examples of Adherence
	<p>and Southeast Michigan Council of Governments (SEMCOG) Economic Development and Education Reform Task Force; and nationally on the Structured Pathways Commission for the American Association of Community Colleges. The college’s Vice President for Economic, College, and Community Development serves on the board of the Workforce Intelligence Network.</p> <ul style="list-style-type: none"> ▪ The College sponsors and hosts the Washtenaw Economic Club, which is committed to the economic prosperity of the region. There are four events hosted for approximately 200 members from across the county each year. Recent examples include “Washtenaw Economic Outlook” with economists Gabriel Ehrlich and Donald Grimes; “Safeguarding your Information” with Lanse LaVoy, Vice President of Information Assurance, Quicken Loans, Dr. Fernando Maymi, Lead Scientist, Soar Technology, Inc. Mike Hanley, Vice President of Security, Duo Security, Inc. and Alon Yaffe, Director of Product Management/Data Protection, Barracuda Networks; “Identifying Value in Your Business, Staff and You” with Gail Perry-Mason, Senior Director – Investments Oppenheimer & Co. Inc; and others. ▪ The College continues to have an active partnerships with the Michigan Works! Board. In 2017-18, WCC’s Workforce Development team collaborated with Michigan Works in hosting joint presentations that shared Michigan New Jobs Training and the Skills Trade Training Fund programs with organizations that could benefit. The College also serves an integral role on the Workforce Intelligence Network of Southeastern Michigan and the Eastern Leaders Group in Washtenaw County. ▪ The College is a member of the “Lenawee NOW” Economic development Group. ▪ The college facilitated joint business funding with local employers to develop occupational

Best Practices by Category	Examples of Adherence
	<p>training for incumbent workers and future hires at companies such as Lowe’s and Busch’s.</p> <ul style="list-style-type: none"> ▪ The College has advisory committees to support the currency of all technical/ occupational programs. ▪ The College’s Harriet Street Center provides basic skill building, GED, and basic computer classes to assist residents in the Eastern part of the County with college and job preparation. The College also offers employment services to job seekers in the County through the Job Seekers contract with MI Works!. ▪ The College’s Career Services department holds several industry-specific Career Fairs in partnership with regional employers each year, hosting approximately 70 employers and attracting over 150 attendees each semester. ▪ The Certification Center at WCC offers certification testing for those in Law Enforcement and Information Technology professions.
Category B: Educational Partnerships (must meet 4 of 5)	
<p>(i) The community college has active partnerships with regional high schools, intermediate school districts, and career-tech centers to provide instruction through dual enrollment, concurrent enrollment, direct credit, middle college, or academy programs.</p>	<ul style="list-style-type: none"> ▪ The College charters a middle college, the Washtenaw Technical Middle College, which was named a Top Ten High School in the U.S. by <i>Newsweek</i> in 2014. 85% of WTMC students earn an associate’s degree upon graduation from high school. As of 2017, WTMC has a 98% retention rate. ▪ The College recently expanded its partnership with the Washtenaw Intermediate School District to provide a GED/ESL site at the Ypsilanti Township Center to serve the residents of eastern Washtenaw County. ▪ The College partners with local high schools for dual enrollment offerings on campus and at high school sites. The number of high school students dual enrolling at WCC increased 28% over the last year and now represents over 9% of all new students. ▪ The College offered 20 classes in area high schools in 2017-18, almost doubling these

Best Practices by Category	Examples of Adherence
	<p>offerings over the last two years, and now partners with 5 public school districts.</p> <ul style="list-style-type: none"> ▪ The College offers a CNA (Certified Nursing Assisting) program to students at Ypsilanti Community and Lincoln High Schools, recently expanding to 24 students per semester. The College also offers programming in Introduction to Manufacturing Processes for Ypsilanti High School students.
<p>(ii) The community college hosts, sponsors, or participates in enrichment programs for area K-12 students, such as college days, summer or after-school programming, or science Olympiad.</p>	<ul style="list-style-type: none"> ▪ The College offers summer youth classes and camps through Community Enrichment, including sessions in robotics, video game design, career exploration, and art and engineering, as well as a youth connected vehicle camp and a STEAM middle school program. New sessions were added in drones, additive manufacturing, and other fields in 2018. There were more than 180 participants in youth programming and 17 K-12 summer camps offered in 2017-18 through Community Enrichment. ▪ The College offers a STEM summer program for incoming freshmen. The College also offers a “College and Career Readiness” summer bridge program each year for high school students interested in dual enrollment. ▪ The College hosts a WCC & You day each spring for potential students and their parents designed to provide a comprehensive introduction to the College, including academic showcases, tours, sessions on financial aid, transfer options, and other aspects of college. The College also offers Campus Explore days including mini class sessions for prospective students. In 2017-18, over 500 participated in Campus Explore alone. ▪ The College offers K-12 summer enrichment classes at the Parkridge Community Center, which also hosts an annual summer camp and provides ongoing cultural, educational, and recreational activities for youth throughout the year. These include after school programming, sessions in partnership

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	<p>with local law enforcement, mentoring, and special programs for children with community groups such as Growing Hope and Washtenaw Community Health Organization.</p> <ul style="list-style-type: none"> ▪ Workforce Development partners with Square One Education network to provide free connected vehicle K-12 teacher training. ▪ The College’s Student Services area hosted the annual Highway to High Demand Jobs event in 2017-18, which focused on introducing incoming high school students to CTE careers. ▪ The College’s Entrepreneurship Center annually hosts the Bold Futures program in partnership with local high schools and area universities (University of Michigan and Eastern Michigan University), as well as other local organizations and businesses, providing high schoolers with a free, one-day learning experience in entrepreneurship skills. ▪ In 2017-18, the College continued its partnership with Square One Network in running the Innovative Vehicle Design Challenge for K-12 students at the University of Michigan M-City autonomous vehicle test site. ▪ The Michigan Department of Transportation (MDOT) held its first Youth Development and Mentoring Program Career Exploration Fair at WCC in 2018. The event provided 250 high school students from around the state a chance to learn about the value of higher education and gain mentors for guidance on career development. Students were joined by graduates of the program, who served as team leaders at the event. Along with a traditional career fair, students were exposed to professional presentations and classroom learning opportunities. WCC faculty and staff were on hand to discuss programs, career options and mentoring opportunities available at the college.
(iii) The community college provides, supports, or participates in programming to promote successful transitions to college for traditional age students, including grant programs such as talent search,	<ul style="list-style-type: none"> ▪ The College is in the third year of a \$900,000 DOL YouthBuild grant awarded to support academic and occupational skills training for at-risk students. Since winter 2016, three

Best Practices by Category	Examples of Adherence
<p>upward bound, or other activities to promote college readiness in area high schools and community centers.</p>	<p>cohorts of 51 total students were served with classes in academics and construction skills training, supported by wraparound services. The grant participants are now working with Habitat for Humanity to complete a home for a low-income family in Ypsilanti Township.</p> <ul style="list-style-type: none"> ▪ The College continues to implement the REACH program for youth aging out of the foster system, which includes State grant-funding for a transition coach to help with life skills and success in college. ▪ The College partners with Ann Arbor SPARK to host middle school programming focused on college and career awareness, with two large events on campus for middle schoolers from local districts. ▪ In 2018, the College began offering computer coding classes for middle schoolers at Scarlett Middle School in Ann Arbor. ▪ The College offers online and in-person orientations for all incoming students new to college, and includes personalized sessions with one-on-one time with a student ambassador to ease the transition to college. The College also provides orientation sessions and Accuplacer entry assessment testing in reading and writing for 10th and 11th graders from area high schools to help students be better prepared for college enrollment. ▪ The College partnered with Ypsilanti Community High School to use the ALEKS math assessment and educational tool to promote math competency so students can access college level math courses when enrolling in college. The ALEKS tool is also used for the College and Career Readiness summer bridge program. ▪ In 2017 the College launched the WCC Scholars Learning Community (SLC) pilot, which brings together a diverse group of full-time, first-time, degree-seeking scholarship students who take a set of common courses together and share experiences around academics. Student work with a dedicated academic advisor and faculty to develop a deeper understanding of the course subject

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	<p>matter and build relationships in and outside of the classroom. The SLC is focused on increasing the retention and graduation rates of this cohort. Students in the SLC program had a 100% success rate and a Fall 2018 cohort is scheduled.</p>
<p>(iv) The community college provides, supports, or participates in programming to promote successful transitions to college for new or reentering adult students, such as adult basic education, GED preparation and testing, or recruiting, advising, or orientation activities specific to adults.</p>	<ul style="list-style-type: none"> ▪ The College is a regional GED testing site and has a successful GED preparation program (Adult Transitions), which also prepares students for a smooth transition to college enrollment. The program continues to be recognized annually by the State for its education gains, which are among the highest in Michigan. ▪ The College holds Gold status as a Vet Friendly School. The College has a student veteran center on campus, the Wadhams Veterans Center, does outreach activities with Veterans, and since 2016-17 has worked with the WCC Foundation to provide emergency funds to meet Veteran needs. ▪ The WCC Foundation’s recently established Student Emergency Fund provides students with accessible and timely assistance to help overcome emergencies, including transportation problems, utility shut-offs, medical expenses, food needs, and childcare issues. ▪ The College opened dedicated staff space in Ypsilanti High School in 2018 to provide access to parents of K-12 students to information about college programs and services. ▪ The College now offers Mental Health and Wellness Fairs to help reduce the stigma of mental health issues and provide resources for students. In addition, the College maintains a Campus Assistance Program for all enrolled students supplementing face-to-face counseling by providing 24/7 mental health services to students available via a toll-free number.
<p>(v) The community college has active partnerships with regional 4-year colleges and universities to promote successful transfer, such as articulation, 2+2,</p>	<ul style="list-style-type: none"> ▪ The College participates in the grant-funded Michigan Louis Stokes Alliance for Minority Participation (MI-LSAMP), an alliance of four 4-year institutions (University of Michigan,

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<p>or reverse transfer agreements or operation of a university center.</p>	<p>Michigan State, Wayne State, and Western Michigan University) and two community colleges (WCC and Mott). The goal is to significantly increase the number of underrepresented minority students earning bachelor degrees in STEM fields and prepare them for entry in graduate STEM programs.</p> <ul style="list-style-type: none"> ▪ The College launched a WCC STEM Scholars cohort in 2018 with special programming for students pursuing STEM-based degrees at WCC with intent to transfer. The program includes customized curriculum, faculty mentoring, academic, social, and career support, research opportunities, and extensive coordination with the transfer institution. This program was created with the support of the LSAMP grant, as well as an S-STEM grant, all received in collaboration with receiving universities. ▪ The College was awarded NSF grant funding for the S-STEM program, which supports scholarships for academically talented students demonstrating financial need, enabling them to enter the STEM workforce or STEM graduate school programs after completion of a degree in a STEM discipline. ▪ The College partners with the University of Michigan UROP (Undergraduate Research Opportunity Program) annually, which provides WCC students the opportunity to participate in a research placement during the summer with faculty at the U-M. ▪ The College continues to partner with University of Michigan Chemistry faculty in a \$1M grant to bridge community college science students with U-M's undergraduate program in chemistry. This includes seminars, research, visits and mentorships. ▪ An EMU/WCC collaborative program leading to a Bachelor of Science in Nursing from Eastern Michigan University is now in its third year, with the number of students accepted expanded from 24 to 32 due to its success. ▪ The College continuously updates and adds articulation agreements with other colleges

Best Practices by Category	Examples of Adherence
	<p>and universities, and currently has 54 2+2 agreements and 46 3+1 agreements that allow over 250 WCC programs to articulate, enabling smooth transfer to four-year institutions. In addition, 9 reverse transfer agreements are in place to promote completion.</p>
Category C: Community Services (must meet 4 of 5)	
<p>(i) The community college provides continuing education programming for leisure, wellness, personal enrichment, or professional development.</p>	<ul style="list-style-type: none"> ▪ The College offers more than 200 classes each term for personal enrichment and professional development, including targeted classes for youth and seniors. ▪ The College supports lifelong education and quality of life by offering Senior Focus health and wellness programs. In addition, the college offers tuition scholarships for county residents 65 years of age and older. ▪ The College collaborates with the City of Ypsilanti to provide educational programming and training for youths, adults, and seniors at the Parkridge Center that includes credit courses, after-school tutoring, financial literacy, and health/wellness and recreational activities. ▪ The College’s Human Resources Department has continued its Employee Health and Wellness program launched in 2017, which includes a walking program, free health screenings, and nutrition counseling. Free classes on wellness and health are also offered to faculty and staff. In 2017-18, the College began providing Weight Watchers to interested employees at a subsidized rate. ▪ The College was awarded grant funding in 2018 through Washtenaw Coordinated Funding (a collaborative of six funding organizations), which will be used to enhance development of educational and enrichment programming and services to support of the Eastern part of Washtenaw County.
<p>(ii) The community college operates or sponsors opportunities for community members to engage in activities that promote leisure, wellness, cultural or personal enrichment such as community sports teams, theater or musical ensembles, or artist guilds.</p>	<ul style="list-style-type: none"> ▪ The College’s Office of Student Access, Success, Equity, and Inclusion provides student, staff, and community events, performances, and training promoting diversity and multiculturalism. College-wide

Best Practices by Category	Examples of Adherence
	<p>diversity workshops on implicit bias continued to be offered in 2018-19.</p> <ul style="list-style-type: none"> ▪ The College offers health and fitness classes in local senior centers, as well as classes on-campus to promote leisure, wellness and personal and cultural enrichment for local residents. The College supports concerts and other cultural events on campus that are open to the community. ▪ The College offers an Open House for the local community each spring and fall, which includes tours of campus, a “Party in the Park,” music and performances, and Free College Day, during which community members can attend free events and lectures taught by college faculty. The most recent event in April 2018 drew nearly 600 community members to 37 free sessions, an increase of 13% in attendance over the prior spring event, and an increase of 56% over the first Free College day even in 2014. In fall, the event also includes the annual Cars and Bikes on Campus event showcasing vehicles of local enthusiasts in competition and promoting WCC’s technical programs and facilities. ▪ The College serves as a partner in the Ypsi24 Film Festival Competition.
<p>(iii) The community college operates public facilities to promote cultural, educational, or personal enrichment for community members, such as libraries, computer labs, performing arts centers, museums, art galleries, or television or radio stations.</p>	<ul style="list-style-type: none"> ▪ The College’s 500-seat Towsley Auditorium and other space in the Morris Lawrence Building on campus is used for many cultural activities throughout the year, including local and national speakers, performing groups such as the Ypsilanti Symphony Orchestra, Wild Swan Children’s Theater, Ypsilanti Community Choir, Russian Ballet-Ypsilanti, Ann Arbor Comic Opera Guild, Out Loud Chorus (LGBT Community Chorus), and Washtenaw Community Concert Band, as well as faculty and student performing arts and film productions. Towsley also hosts middle and high school vocal competitions and business and industry events such as the North America Building Trades Union and Michigan Medicine Adolescent Health Conference.

Best Practices by Category	Examples of Adherence
	<ul style="list-style-type: none"> ▪ The College exhibits works of local artists as well as students throughout public spaces on campus. In 2016, it inaugurated the first annual student art show, which is now juried, open to the public, and has works available for purchase. The College maintains an open computer lab, Orchard radio station, student newspaper (<i>The Voice</i>), printed annual literary magazine (<i>The Huron River Review</i>), online quarterly literary magazine (<i>The Big Windows Review</i>), college newspaper (<i>On the Record</i>), community magazine (<i>Launch</i>), and library available for community use. The College and Bailey Library have rotating art exhibits on campus of staff and student works. ▪ Conference Services supports events for organizations throughout the community on campus, including non-profits, local businesses, and other educational institutions. In 2017-18, the College served as a community gateway to campus for more than 82,600 visitors.
<p>(iv) The community college operates public facilities to promote leisure or wellness activities for community members, including gymnasiums, athletic fields, tennis courts, fitness centers, hiking or biking trails, or natural areas.</p>	<ul style="list-style-type: none"> ▪ The College has a community health and fitness center with approximately 6500 community members that offers over 100 different health and fitness courses per week. ▪ Community members have access to free lectures throughout the year related to nutrition, fitness, and other related health topics, as well as opportunities to participate in platform tennis, in 5Ks and other fun runs. ▪ The College's Health and Fitness Center has been certified as a Medical Fitness Facility by the Medical Fitness Association since 2014, and was re-certified for an additional three years in 2017. The Center continues to offer specialized programs in this area, providing fitness programs and services for individuals transitioning from therapy, surgery, managing medical conditions, or recovering from an injury or illness such as diabetes or high blood pressure. ▪ The Health and Fitness Center also partners with other community organization such as S.O.S. Community Service, Lab Rescue of

Best Practices by Category	Examples of Adherence
	<p>Michigan, and American Association of University Women by providing opportunities for THFC members to donate towards these organization that give also back to the community.</p> <ul style="list-style-type: none"> ▪ The College has athletic fields available for student and public use that accommodate a variety of sports and recreational activities. The College campus also maintains extensive green space, including hiking, biking, walking, and nature trails. ▪ With funding support from the Southeast Michigan Council of Governments, the College is completing the construction of a non-motorized pathway on WCC property to provide safe opportunities for walking, jogging, or cycling to, from, and within the campus. ▪ Student Development provided spaces for a Reflection Room throughout the 2017-18 academic year. A permanent space will open in fall 2018.
<p>(v) The community college promotes, sponsors, or hosts community service activities for students, staff, or community members.</p>	<ul style="list-style-type: none"> ▪ The College’s digital and fine arts faculty and students collaborate regularly with community organizations to create art displays for public beautification and present student/faculty art exhibits in the community (such as a 2017 exhibit inside public buses and frequent exhibits at Kerrytown Concert House). ▪ The College’s Dental Assisting faculty oversee a Dental Clinic on campus that offers low-cost dental cleaning and services for students, faculty, and staff, while providing hands-on opportunity for University of Michigan dental students. ▪ The College’s Nursing Department offers free blood pressure and BMI screenings on campus for Go Red Day every February. Over 300 students and community members typically receive screenings. ▪ Students and faculty in the Dental Assisting program travel each year to provide free dental clinic services at the national Mission of Mercy event, a healthcare fair targeting economically disadvantaged communities.

Best Practices by Category	Examples of Adherence
	<ul style="list-style-type: none"> ▪ The College partners with the American Red Cross to host Blood Drives each semester. ▪ The College frequently hosts large-scale community events such as charity walks or other activities that benefit the community and non-profit organizations such the Alzheimer’s Association, American Cancer Society, American Diabetes Association, St. Jude Children’s Research Hospital, Washtenaw Literacy, United Way, and local law enforcement. ▪ The College partners with the United Way and sponsors an annual campaign promoting employee involvement and giving to causes supported by the organization. ▪ The College has hosted the Cancer Survivors Day Celebration for more than 15 years, and the American Association of University Women’s annual scholarship fundraiser for more than 20 years. ▪ During Student Welcome Days held each Fall and Winter semester, the College provides information to students on events, clubs, service activities, and volunteer opportunities available on and off campus. ▪ Career Services and Student Development and Activities partner to host a Community Resource and Volunteer Fair for students to connect with service activities from more than 30 non-profit organizations each year. ▪ The College supports student and employee activities on campus, hosting service events for student clubs such as the Phi Theta Kappa annual service project, the Day of Caring, and Commit to Complete event. ▪ The WCC athletic teams partner with a local non-profit to support a volunteer activity each semester. ▪ The College administers an online database of service opportunities that connect students to over 70 local non-profits and allows students to build a curricular transcript of the volunteer work. ▪ Through its presence at the Parkridge Center in Ypsilanti, the College hosts and oversees multiple community meetings to promote

Best Practices by Category	Examples of Adherence
	<p>community involvement and volunteerism. These include the Parkridge Weekly Monday Meeting for community members focusing on programs in the eastern part of the county and south side of Ypsilanti; the Heritage Park Neighborhood Association for residents to discuss issues with police and local politicians; the Washtenaw County Association of Black Social Workers, a local division of the national association to discuss regional and national challenges for people of color; and the Association of African American Contractors of Washtenaw County, a local group addressing inequities of the trade unions and contractors in the area.</p> <ul style="list-style-type: none"> ▪ The Center of Excellence sponsors state and national health conferences for healthcare professionals including: the Juvenile Diabetes Research Foundation (JDRF), State of Michigan, Michigan Dental Association (MDA), and the Tri-county Opioid Summit.